

WEC NEW DASHBOARD

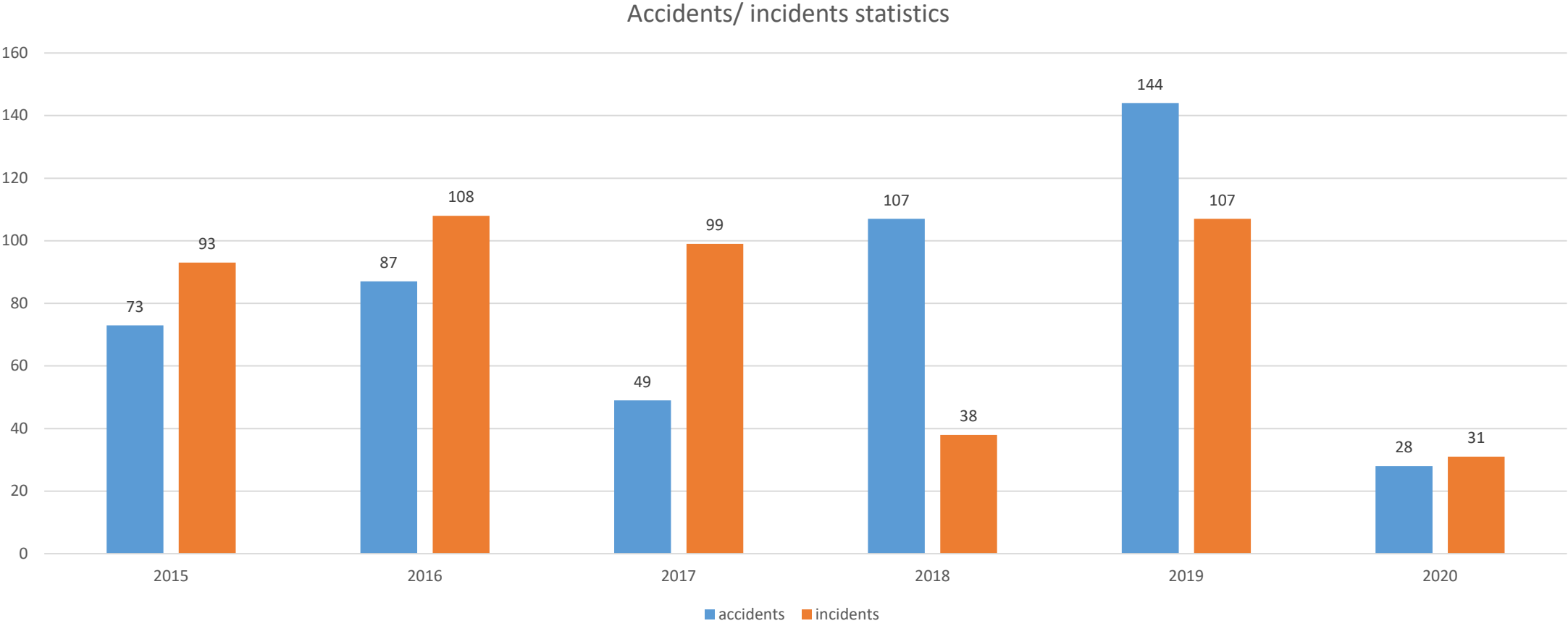
March 2020

SHEQ Scorecard

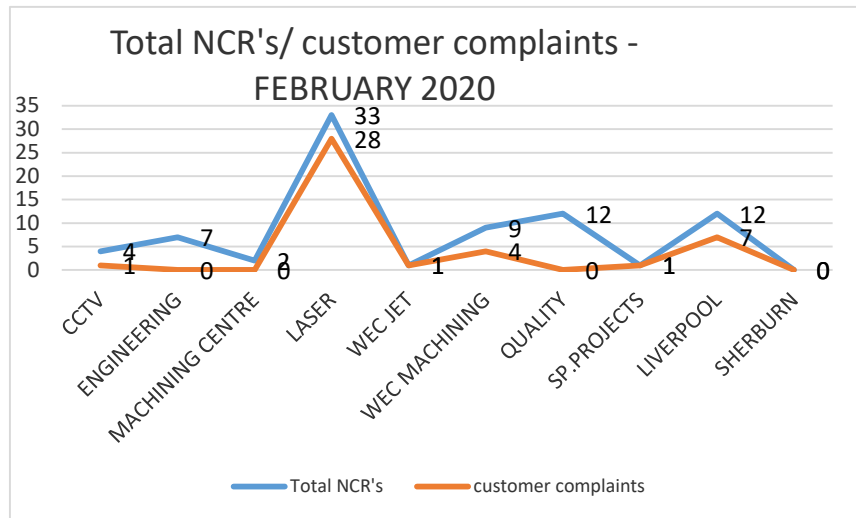
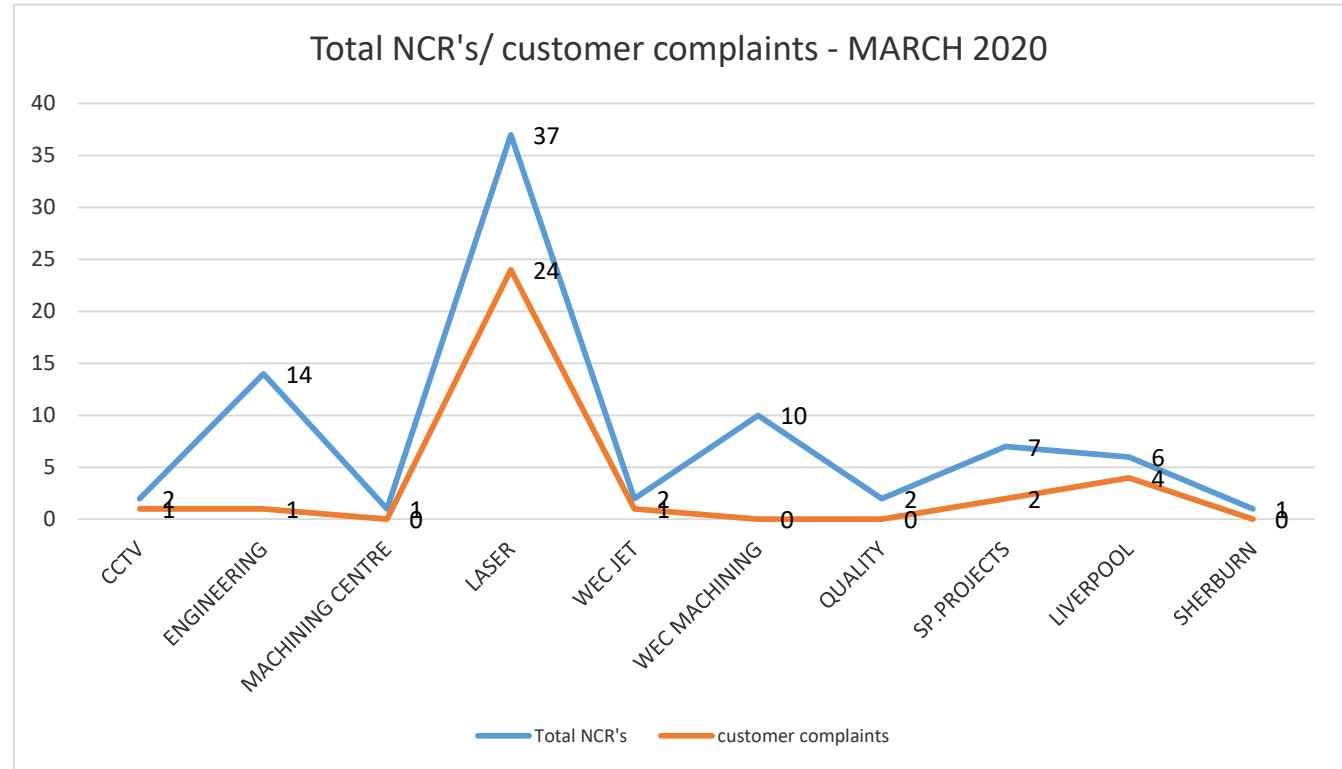
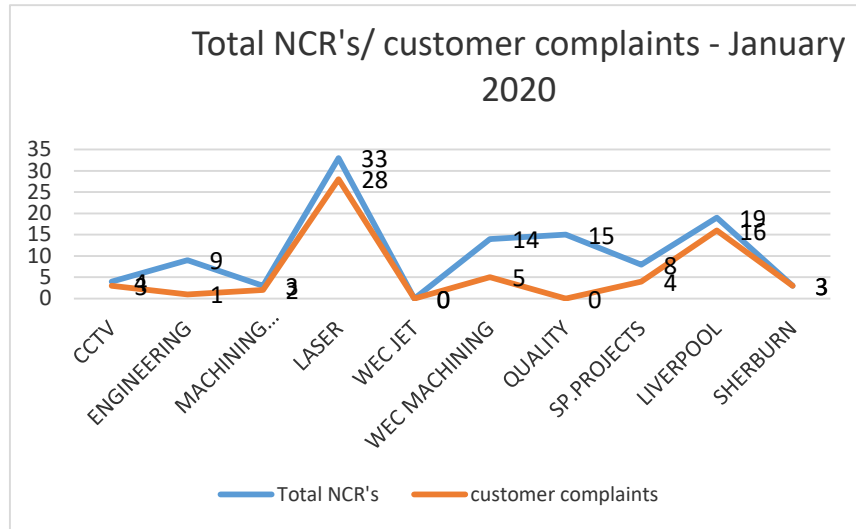
August 2020

Subject	Targets	Actions	Stat us	Tren d
Audits, Events, Assessments Problems (NCR's) Actions	Audits Overdue- none <0% Planning re-scheduled due to COVID -19	Discuss with all departments QA's in the weekly Quality meeting to review all issues and close the complete one s. Average closure of 20 days.	in progress	
Concessions	Expired without resolution none Extended without Action Plan -none Regular Reviews Review of NCR's per department		in progress	
New/ amended/ deleted documents on Document Control Database	Revised system documents: Work Safe Policy; WEC Rail Manual (31 procedures) Awaiting signature > - none Pending: NONE		in progress	
Calibration	Overdue : List with items outstanding in WEC Machining; Welding seta for	Review with each department	In progress	
Training & Competence	Competences & Assessments - outstanding: 29- Laser; 8- Special Projects HTA to adhere to WEC Training records	More new people and no assessments of competences/ address with head of departments – in top managers meeting	No progress	
Customer Satisfaction (Complaints, Surveys, etc.)	Satisfaction Surveys - 2 good feed-backs for Laser; 1 - Machining			
Facilities Management	PPM Maintenance Overdue Tasks = none Unplanned tasks None	To the schedule		
Org chart	Organisation Chart No changes required			
Supplier Quality	Top 5 suppliers (including remote sites)- PERFORMANCE AT 99.7 % (suppliers with issues: WEC Laser)	Address by Purchasing with suppliers/ Quality meetings wit Laser Riverside on missing parts		
Railway Safety Issue Resolution (Inc. Operational Safety)	Railway Safety Issues None/ No work for rail			
EHS	Near misses YTD 31 Minor accidents YTD 86 RIDDOR=0 Lost Time Accidents Recorded this month = 0 Accident rate = 3% Close Calls 0 Environment No Issues		2	

Accidents/ incidents 2020

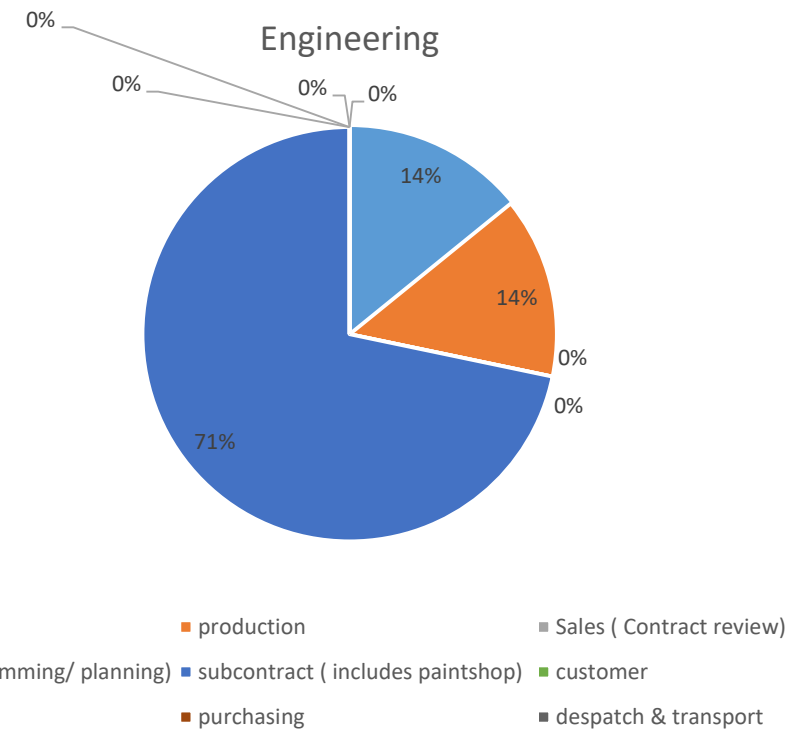


NCR/customer complaints



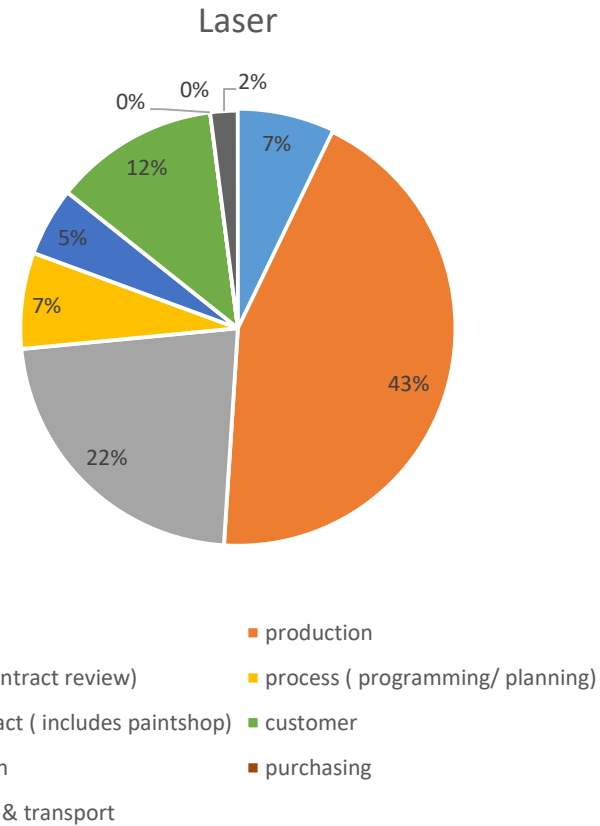
NCR in % -process- ENGINEERING

	Feb-20	Engineering
No ID		14%
production		14%
Sales (Contract review)		0%
process (programming/ planning)		0%
subcontract (includes paintshop)		71%
customer		0%
inspection		0%
purchasing		0%
despatch & transport		0%



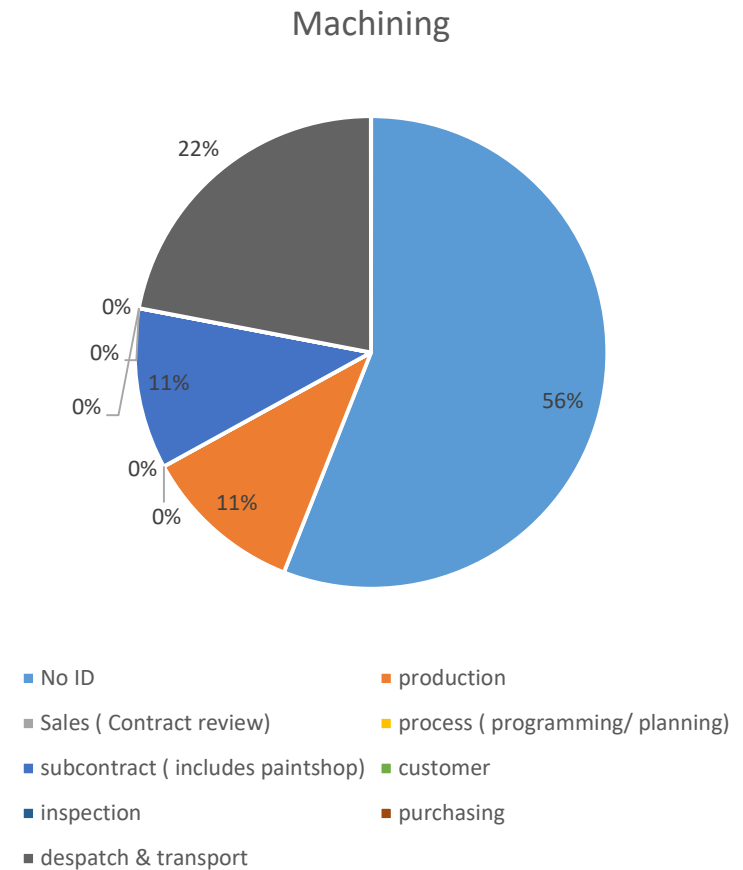
NCR in % process-Laser

	Feb-20	Laser
No ID		7%
production		43%
Sales (Contract review)		22%
process (programming/ planning)		7%
subcontract (includes paintshop)		5%
customer		12%
inspection		0%
purchasing		0%
despatch & transport		2%

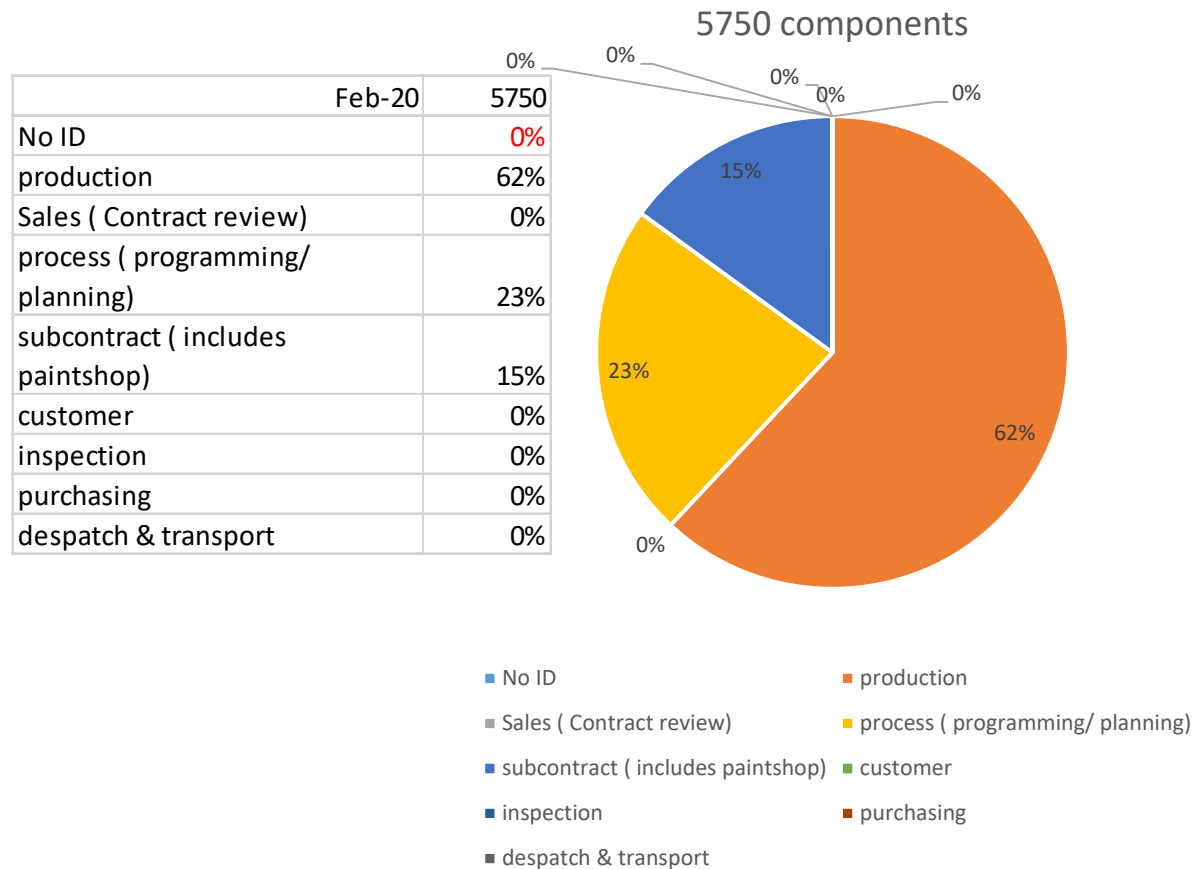


NCR in % -process-Machining

	Feb-20 Machining
No ID	56%
production	11%
Sales (Contract review)	0%
process (programming/ planning)	0%
subcontract (includes paintshop)	11%
customer	0%
inspection	0%
purchasing	0%
despatch & transport	22%

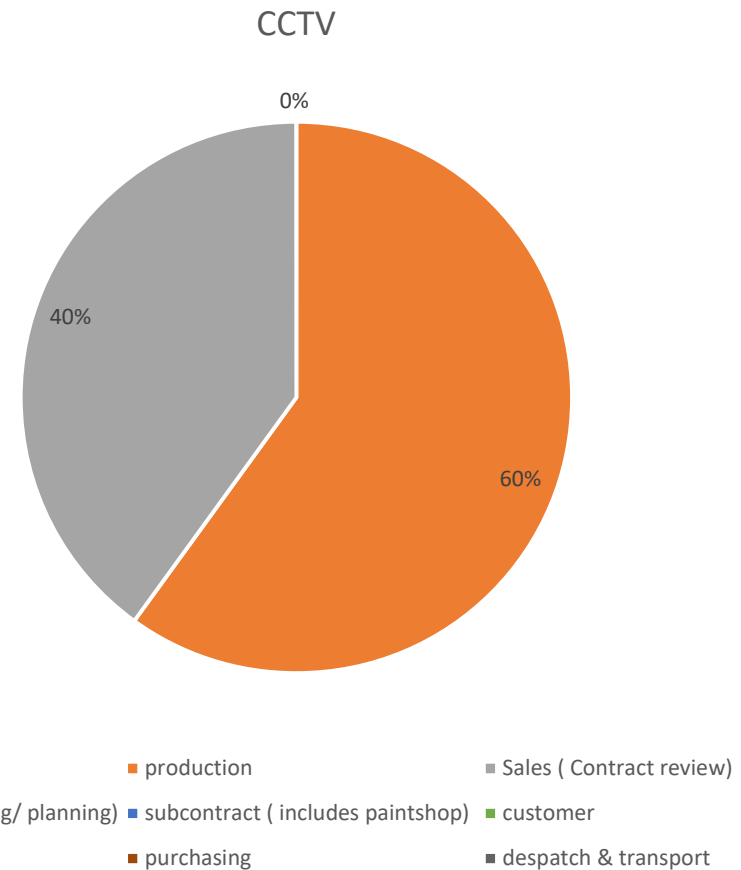


NCR in % -process-5750



NCR in % -process-CCTV

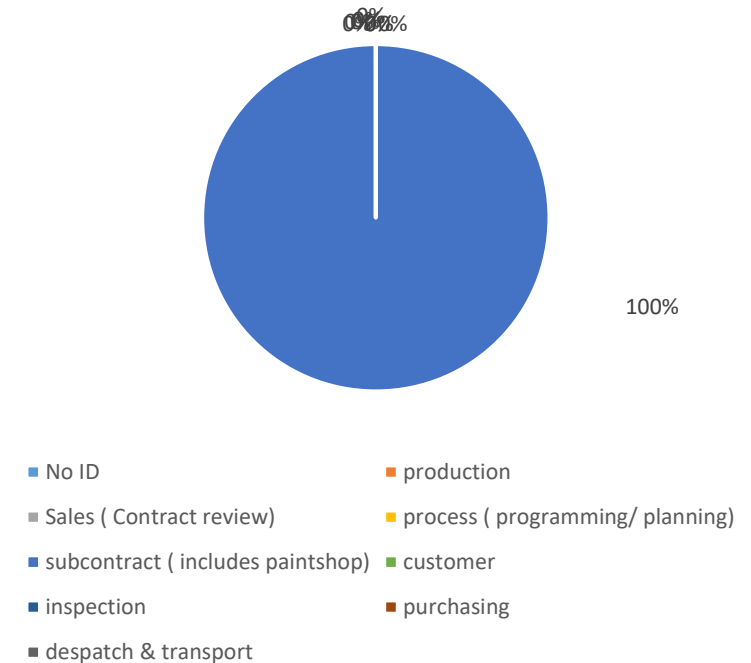
	Feb-20 CCTV
No ID	0%
production	60%
Sales (Contract review)	40%
process (programming/ planning)	
subcontract (includes paintshop)	
customer	
inspection	
purchasing	
despatch & transport	



NCR in %- process – Special Projects

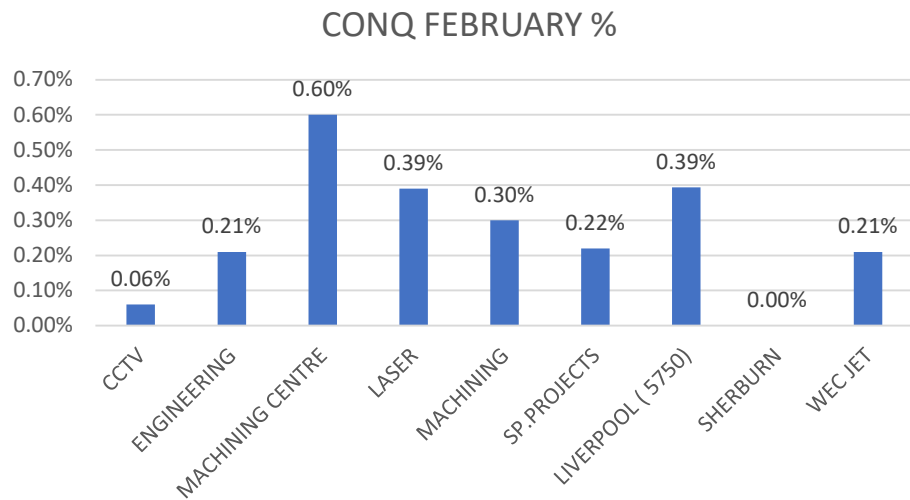
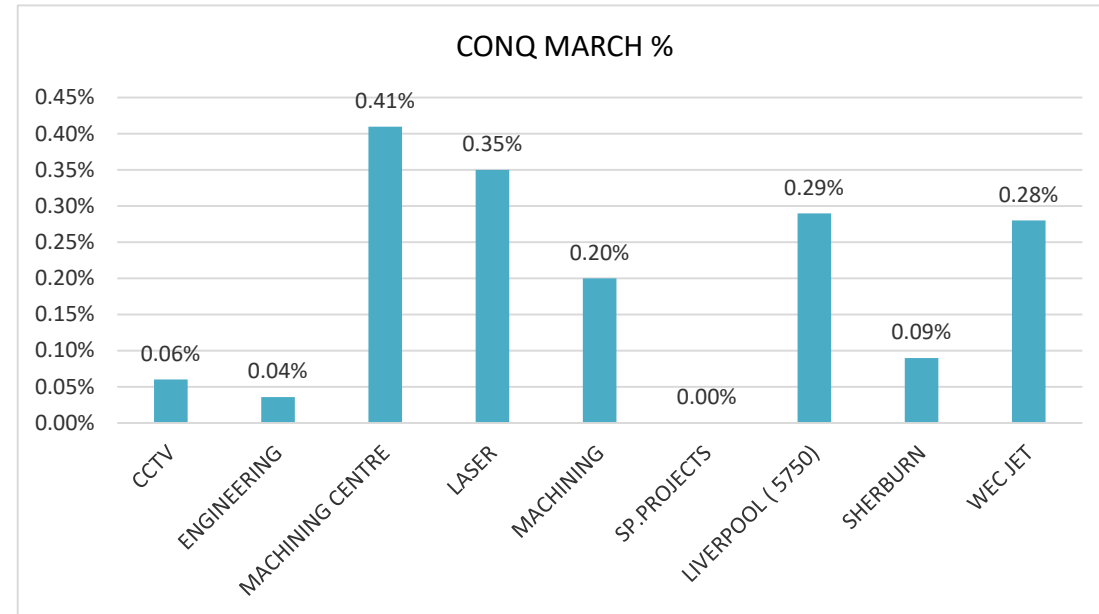
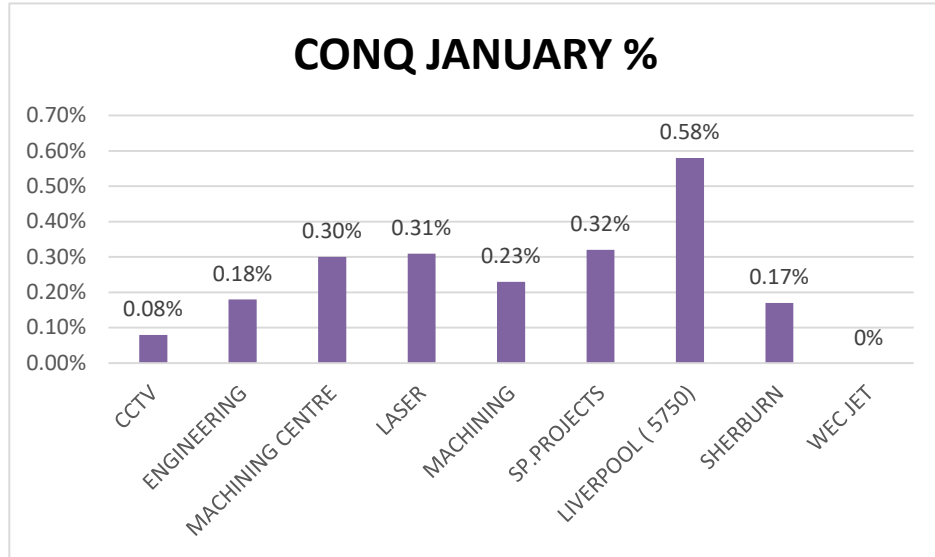
	Feb-20 SP
No ID	0%
production	0%
Sales (Contract review)	0%
process (programming/ planning)	0%
subcontract (includes paintshop)	100%
customer	0%
inspection	0%
purchasing	0%
despatch & transport	0%

SP NCR PER PROCESS



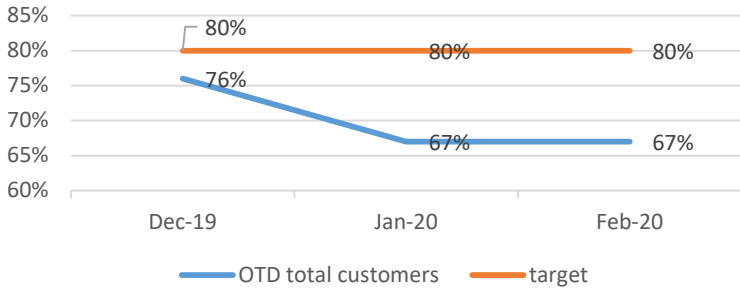
COST OF NON-QUALITY-YTD

To a target of <1%

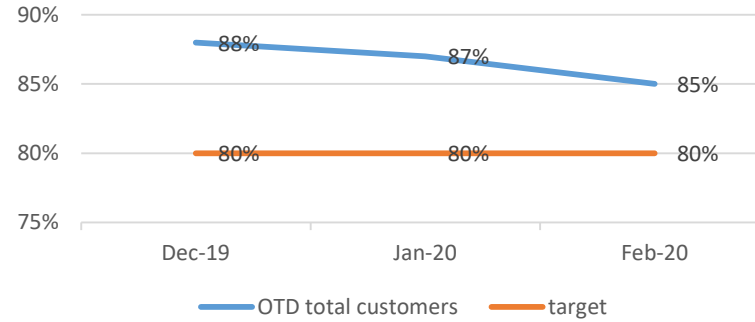


OTD PER DEPARTMENT FEBRUARY 2020

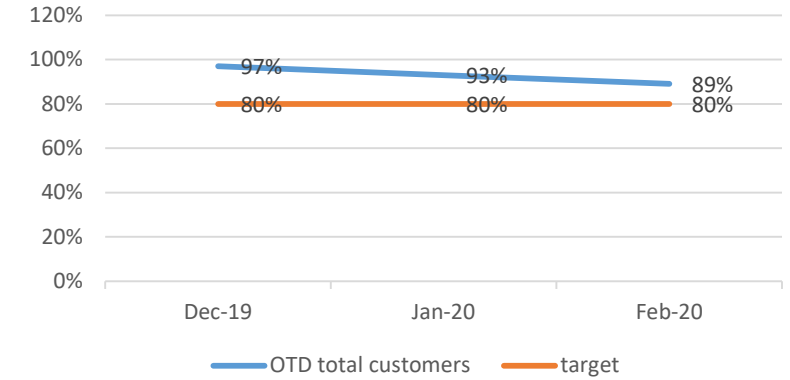
OTD ENGINEERING



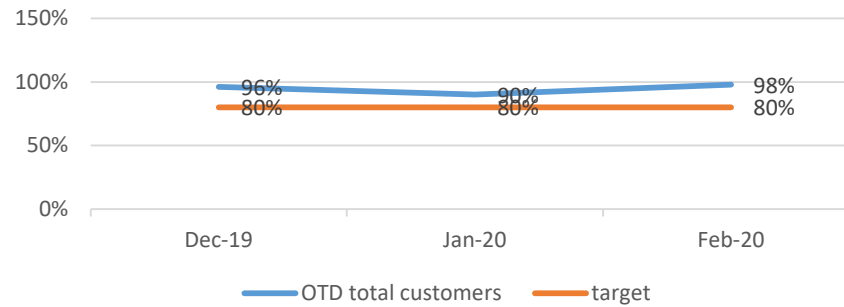
OTD LASER



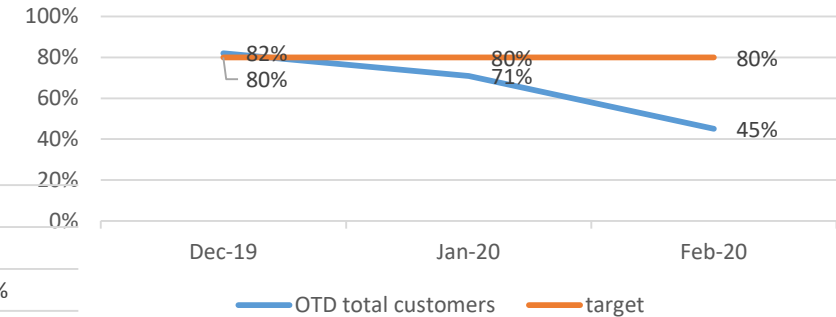
OTD MACHINING



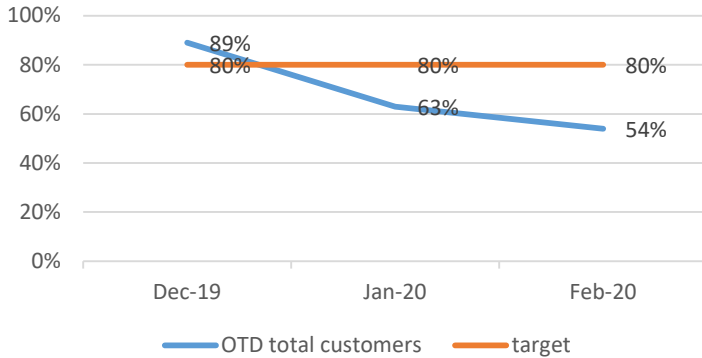
OTD WEC JET



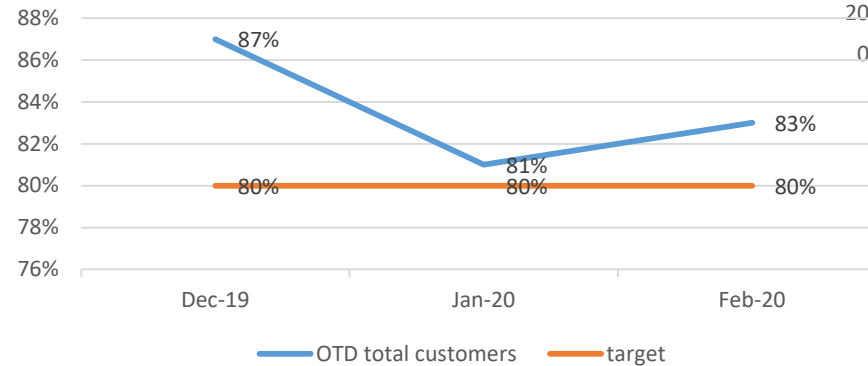
OTD SPECIAL PROJECTS



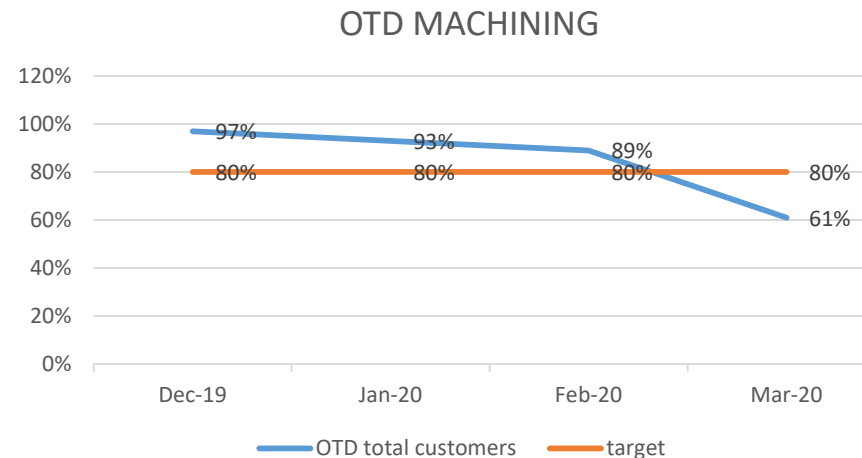
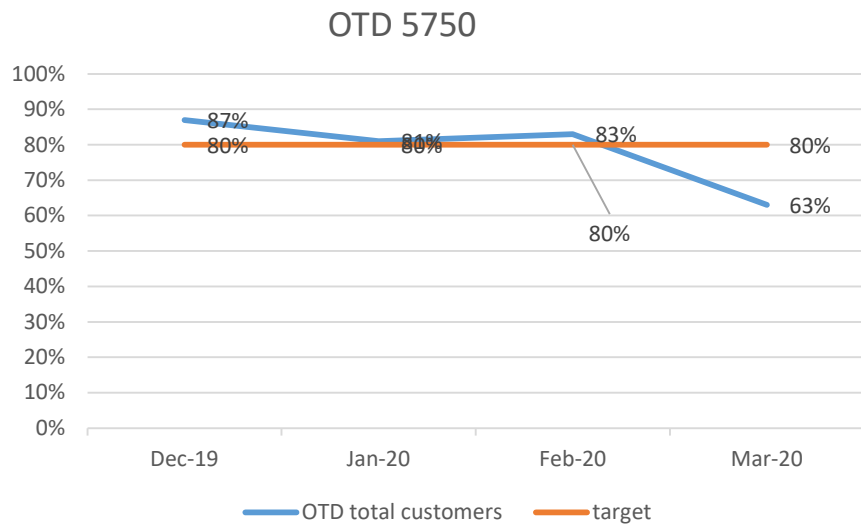
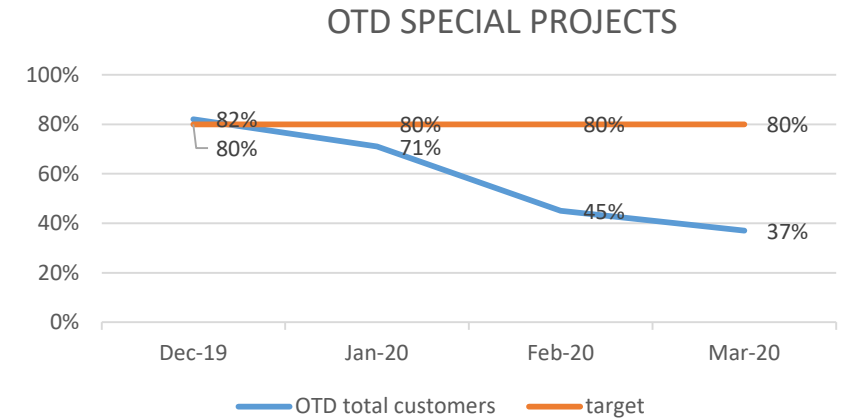
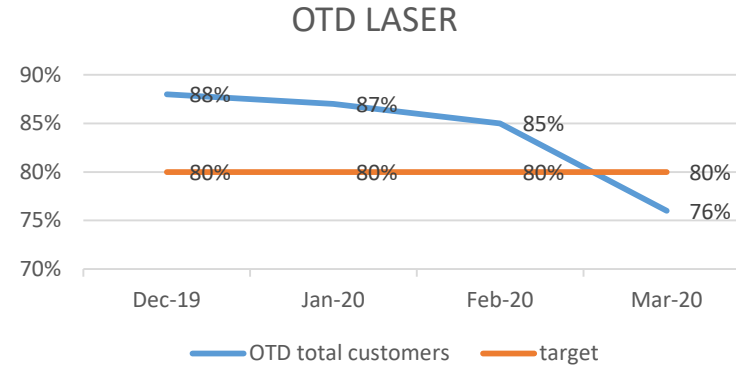
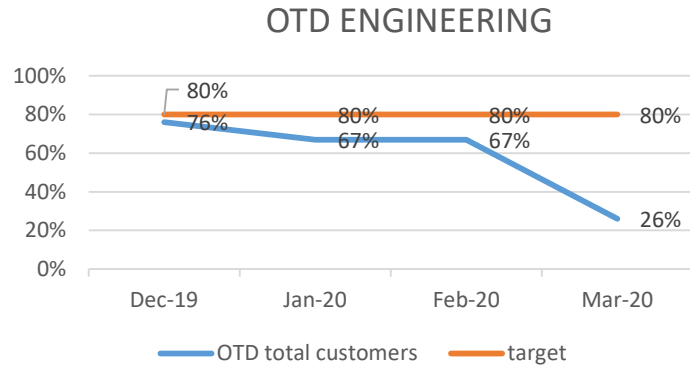
OTD LARGE MACHINING



OTD 5750

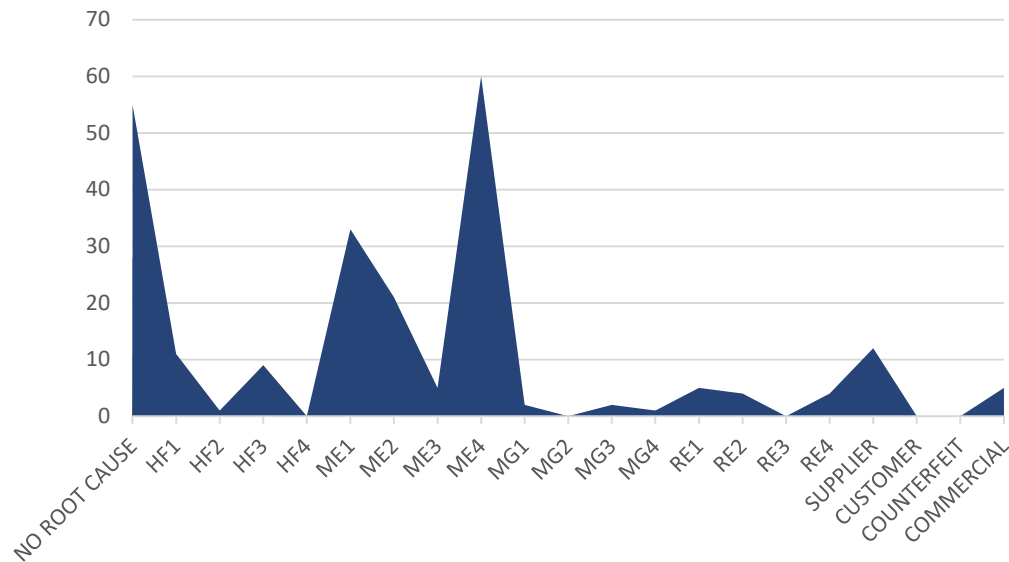


OTD PER DEPARTMENT- MARCH 2020



Root causes

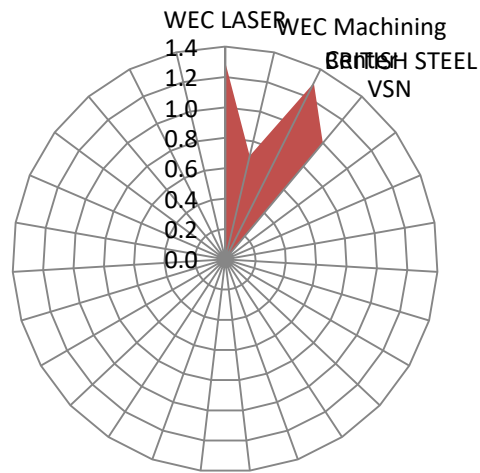
ROOT CAUSES JANUARY- FEBRUARY YTD 2020																					
DEPARTMENT	NO ROOT CAUSE	HF1	HF2	HF3	HF4	ME1	ME2	ME3	ME4	MG1	MG2	MG3	MG4	RE1	RE2	RE3	RE4	SUPPLIER	CUSTOMER	COUNTERFEIT	COMMERCIAL
CCTV	5																				
ENGINEERING	1	2	1						2	1		1	1					6			1
MACHINING CENTRE	2	1							2					1							
LASER	4	3		9		23	13	4	11	1		1		1	2		2	1			2
WEC JET	1					1															
WEC MACHINING	11	3				1	1		2					1			2	3			
QUALITY	28					7	5		15					1	1						
SP.PROJECTS	1	2					2											2			2
LIVERPOOL(5750)	2					1		1	28					1	1						
SHERBURN																					
TOTAL WEC GROUP	55	11	1	9	0	33	21	5	60	2	0	2	1	5	4	0	4	12	0	0	5



CauseGroup	RootCause	CauseCode	CauseTitle
Resources	RE1-Resources-IPC	RE1	Inadequate people capability
Resources	RE2-Resources-IOI	RE2	Inadequate operating infrastructure
Resources	RE3-Resources-IOE	RE3	Inadequate operating environment
Resources	RE4-Resources-IPE	RE4	Inadequate provision of equipment
Management	MG1-Management-LTP	MG1	Lack of training provision
Management	MG2-Management-URR	MG2	Unclear roles and responsibilities
Management	MG3-Management-IOG	MG3	Inadequate organisational governance
Management	MG4-Management-IC	MG4	Inadequate communication
Methods	ME1-Methods-LOPC	ME1	Lack of operational planning and control
Methods	ME2-Methods-IDI	ME2	Inadequate documented information
Methods	ME3-Methods-ICDI	ME3	Inadequate control of documented information
Methods	ME4-Methods-IVP	ME4	Inadequate verification or validation of process, product or service
Human Factors	HF1-HumanFactors-LC	HF1	Lack of attention or concentration
Human Factors	HF2-HumanFactors-PS	HF2	Pressure and stress
Human Factors	HF3-HumanFactors-D	HF3	Distraction
Human Factors	HF4-HumanFactors-F	HF4	Fatigue

Suppliers performance YTD

cumulated score February 2020



■ cumulated score February 2020

Jan-20	WEC LASER	1.3	2		2	NCR's 80311, 80309, 80292 (from Machining- parts welded wrong and various defects on Hyva); NCR 20600 (from Special Projects)- holes out of position
	WEC Machining Center	0.7	2			Ncr 20576- Drg no A812348 rev 0. 8 off 11mm holes have been drilled 3mm out
Feb-20	BRITISH STEEL	1.3	2		2	NCR 13183-End plates welded to discover that the sawn channels are 4mm undersize. Should have been cut at 2456mm +/-1mm - Supplier British Steel
	VSN	1.0	1		2	NCR 13194-Flame cuts are inconsistent tapering up to 9mm.VSN quoled +/- 3mm